City of York Council Plan 2019-2023



Well-paid jobs and an inclusive economy

- Deliver a New Economic Strategy
- Review approach to Financial Inclusion
- Align with Make it York on Economic Strategy
- Create a community business representative role
- Develop sustainable and ethical procurement policies
- · Align the Adult Skills agenda with the new Economic Strategy
- Promote vocational education in sustainable building
- Work across the region to secure devolution
- Identify options for a Tourist Levy
- Create new commercial spaces

Creating Homes and World-class Infrastructure

Deliver the Local Plan

Working

together..

- Progress the Community Stadium, York Central, Castle Gateway, Guildhall, and Housing Delivery Programme
- Deliver a greater number of affordable homes
- · Use the new Design Manual 'Building Better Places'
- Ongoing programme of improvements to Council homes
- Deliver housing to meet the needs of older residents
- Review HMO licensing
- Prioritise support for rough sleepers
- Progress Digital York and enhance connectivity in the city
- Work with York Central Partnership to get the best for York

A Greener and Cleaner City

- A new climate change committee and strategy
- A road map to zero carbon by 2030
- Prioritise street level and environmental services
- Review waste collection options
- Align strategies to protect the environment
- Supplementary Planning Guidance on zero carbon building
- Review single use plastic
- Mitigate and adapt to extreme weather events

Getting Around Sustainably

- Review city-wide sustainable public transport options
- Lobby for investment in rail connectivity
- Identify options to move fleet to low/zero carbon
- Expand York's electric vehicle charging point network
- Work in partnership to deliver low/zero carbon transport
- Use digital technology to enhance transport systems
- An interchange as part of York Rail Station frontage projec
- Implement York's first Clean Air Zone
- Enhanced resident parking and pay-on exit at CYC car parks
- Review potential to extend operation of Park and Ride sites
- identify opportunities to make bus travel more convenient

Our City Outcomes

Supporting a good quality of life for everybody

Good Health and Wellbeing

- Contribute to MH, LD and H&WB Strategies
- Improve mental health support and People Helping People
- Support individuals' independence in their own home
- Continue the older people's accommodation programme
- Support substance misuse services.
- Invest in social prescribing, Local Area Coordinators and Talking Points
- Open spaces available to all for sports and physical activity
- Make York an 'Autism friendly' cit
- Embed 'Good Help' principles in services
- Safeguarding a priority in all services

A Better Start for Children and Young People

- Strengthen work to build family resilience
- Continue the improvement of children's social care
- Prioritise improved outcomes for our most disadvantaged
- Work across sectors to improve apprenticeships and in-work progression
- Tackle rise in Mental Health issues
- · Focus on Early Years and its impacts
- · Give young people access to a full culture and arts offer
- Increase the number of foster carers and adopters
- · Improve play and sports provision for young people
- Develop a York Citizenship offer

An Open and Effective Council

- Ensure strong financial planning and management
- Undertake an Organisational Development programme
- Continued emphasis on absence management and wellbeing
- Deliver the Council's digital programme
- Maintain commitment to apprenticeship programme and real Living Wage
- Design processes around needs to residents, businesses and communities.
- Prioritise the delivery of schemes at a ward level
- Use procurement approaches to address climate emergency and secure social value
- Review the Council's current governance structures

Safe Communities and Culture for All

- Enable communities to take ownership of improving their local area
- · Expand the 'People Helping People Scheme'
- Explore social prescribing at a local level to tackle lonelines
- Use MyCityCentre to define for an improved city centre
- Develop the cultural and sporting offer
- Deliver an inclusive cultural strategy
- Support investment in our cultural assets
- Work with the Police and others to make York safer
- Review the Council's approach to equalities

To improve...

City of York Council Plan 2019-2023



Key Performance Indicators

These indicators will be used to show us how we are progressing towards the outcomes as a city

| and Wellbeing | Adults that are physically active for 150+ moderate intensity minutes per week |
|---|---|
| | % of children in Reception recorded as being obese |
| | Overall satisfaction of people who use services with their care and support |
| | Healthy Life expectancy at birth - Female / Male (slope Index). |
| | Proportion of adults in contact with secondary MENTAL health services living independently |
| | Adult Social Care - attributable Delayed Transfers of Care |
| Well-paid jobs and an inclusive economy | Median earnings of residents - Gross Weekly Pay |
| | Business rates - rateable Value |
| | % of working age population in employment (16-64) |
| | New jobs created |
| | % of vacant city centre shops compared to other cities |
| | % of working age population qualified - to at least L4 and above |
| | % of working age population qualified - to at least L2 and above* |
| | GVA (Gross Value Added) per head (£) |
| | P&R Passenger Journeys / Local bus passenger journeys |
| Getting around sustainably | Area Wide Traffic Levels (07:00 - 19:00) (Excluding A64) |
| | Index of cycling activity (12 hour) / % of residents actively cycling and national comparisons |
| | Index of pedestrians walking to and from the City Centre (12 hour in and out combined) |
| | % of customers arriving at York Station by sustainable modes of transport |
| | % of ROAD and pathway network that are grade 4 and below (poor and below) - Roadways / Pathways |
| A Better Start for Children and Young People | %pt gap between disadvantaged pupils (eligible for FSM in the last 6 years, looked after and adopted from care) and their peers achieving 9-4 in English & Maths at KS4 |
| | % of 16-18 year olds who are NEET who do not have L2 qualification |
| | Secondary school persistent absence rate |
| | Voice of the Child - 2 Indicators (Service usage / Life opportunities) |
| | % of children who have achieved a Good level of Development (GLD) at Foundation Stage |
| | GCSE Results ("% of pupils achieving 9-4 in English and Maths at KS4) |
| | , |
| | Education Progression (Average Progress 8 score from KS2 to KS4) |

| A Greener and Cleaner City | % of Talkabout panel who think that the council are doing well at improving green spaces |
|--|---|
| | No of trees planted (City and Council level Indicator) |
| | % of Household waste that is sent for reuse, recycling or composting |
| | Residual (non-Recyclable) household waste (kg per HH) |
| | Incidents - Flytipping / Rubbish / Cleansing (includes dog fouling, litter) / Graffiti - On |
| | Citywide KPI on air quality |
| | Carbon emissions across the city |
| | Level of CO2 emissions from council buildings and operations (Net emissions) |
| | Flood Risk properties assesed at lower level than 2019 baseline |
| Creating homes and World-class infrastructure | Average number of days to re-let empty Council properties (excluding temporary accommodation) |
| | Net Additional Homes Provided |
| | Net Housing Consents |
| | Number of new affordable homes delivered in York |
| | Superfast broadband availability / Average Broadband Download speed (Mb/s) |
| | Energy efficiency: Average SAP rating for all Council Homes |
| | Number of homeless households with dependent children in temporary accommodation |
| Safe Communities and culture for all | Number of Incidents of ASB within the city centre (ARZ) |
| | % of Talkabout panel satisfied with their local area as a place to live |
| | % of Talkabout panel who agree that they can influence decisions in their local area |
| | % of Talkabout panel who give unpaid help to any group, club or organisation |
| | All Crime per 1000 population |
| | Visits - All Libraries / YMT |
| | Parliament Street Footfall & Secondary Centre Footfall |
| An open and effective Council | Forecast Budget Outturn (£000s Overspent / -Underspent) |
| | Average Sickness Days per FTE - CYC (Excluding Schools) |
| | Number of days to process Benefit claims (currently Housing benefit) |
| | Customer Services Waiting Times (Phone / Footfall / Webchat / Satisafction etc) |
| | % of complaints responded to within timescales |
| | CYC Apprenticeships |
| | FOI & EIR - % In time |